



BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA



AGENDA

EXECUTIVE AND COMPENSATION COMMITTEE

October 12, 2010

Agenda Item Page No.

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INFORMATION ITEMS

- |                               |   |
|-------------------------------|---|
| 1. Organization and Structure | 1 |
| 2. Executive Session          | 2 |



2. Information Item: Executive Session

The Committee to discuss personal and compensation matters, as well as Presidential Searches. Materials will be distributed in Executive Session.

AGENDA  
COMMITTEE OF THE WHOLE: STUDENT SUCCESS

October 12, 2010

Agenda Item Page No.

---

INFORMATION ITEM

1. Presentation of the Retention, Progress and Graduation (RPG) Task Force 1

AGENDA  
COMMITTEE OF THE WHOLE: STUDENT SUCCESS

October 12, 2010

Presentation of the Retention, Progression, and Graduation (RPG) Task Force

The Retention, Progression and Graduation (RPG) Task Force, chaired by Regent Potts, completed the first phase of its work in September, 2010. The October presentation to the BOR summarizes the purpose, methodology, findings and recommendations of that group. All institutions presented to the task force for ~~one~~ over a nine month period, with several of the institutions returning for a second round to ~~clarify~~ their activities relating to RPG. After further work is completed by the USG staff, a final written report will be filed and will include tabular data that allows the reader to make ~~broad~~ comparisons across institutions, parsed by several variables directly related to RPG performance. ~~The~~ task force will annually continue to monitor the progress of the institutions as they implement their submitted plans and they progress towards their proposed goals."





## AGENDA

### COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

October 12, 2010

1. Information Item: Health Insurance Dependent Verification Audit – Final Report

The Office of Human Resources and the Office of Internal Audit and Compliance jointly conducted a dependent verification audit over the 2009-2010 timeframe. This project was conducted at the request of Regent Hatcher who was serving as Chairman of the Board of Regents.

This audit resulted in a significant reduction in the number of dependents on USG health plans. Approximately 3,349 dependents were removed from the USG health plans resulting in an estimated \$6,698,000 in annual savings. Going forward additional controls will be implemented to provide increased assurance that only eligible dependents are maintained on USG health plans.

At this meeting, Associate Vice Chancellor for Life and Health Benefits Mr. Tom Scheer and Chief Audit Officer and Associate Vice Chancellor Mr. John Fuko, III will briefly cover the final results of the audit, report on additional controls that will be implemented to provide increased assurance that only eligible dependents are maintained on USG health plans, and answer any questions that the Committees may have with respect to this audit. A white paper detailing the audit results will be distributed in advance of the meeting.

2. Information Item: Risk Management Policy Implementation Update

The Board of Regents adopted Board Policy Risk Management at its August 2010 meeting. The Committee on Internal Audit, Risk, and Compliance provides Board oversight to the Risk Management Policy and its implementation. At this meeting, the Committee will be updated on the current plans for implementing the Risk Management Policy across the University System of Georgia.

AGENDA

COMMITTEE OF THE WHOLE: ACADEMIC AFFAIRS

October 12, 2010

Agenda Item \_\_\_\_\_ Page No.

CONSENT ITEMS

I. Academic Programs

1. Establishment of Undergraduate Degrees in Engineering, University of Georgia
  - a. Bachelor of Science in Electrical and Electronics Engineering 1
  - b. Bachelor of Science in Mechanical Engineering 2
  - c. Bachelor of Science in Civil Engineering 3

AGENDA

COMMITTEE OF THE WHOLE: ACADEMIC AFFAIRS

October 12, 2010

I. Academic Programs

1. Establishment of Undergraduate Degree in Engineering, University of Georgia

Need In Georgia, as reported by a Washington Advisory Group commissioned by the Board of Regents in 2002, nearly half of engineering jobs in the state of Georgia are filled by graduates of out-of-state and foreign institutions. The U.S. Bureau of Labor Statistics projects nearly an 11 percent increase in national demand for engineers between years 2006 and 2016. The proposed degree programs will increase engineering education opportunities in Georgia for meeting its own needs and further build the state capacity. All programs are designed to follow ABET (formerly the Accreditation Board for Engineering and Technology) accreditation disciplinary guidelines in terms of content and expected student outcomes

a. Establishment of a Bachelor of Science in Electrical and Electronics Engineering, University of Georgia

Recommended That the Board approve the request of President Michael F. Adams that the University of Georgia ("UGA") be authorized to establish a Bachelor of Science in Electrical and Electronics Engineering, effective October 13, 2010.

Abstract The proposed program will meet the needs of additional Georgia high school graduates seeking careers in engineering and has been developed for graduates educated in careers as power systems engineers, control engineers for process control and industrial; and electronic engineers for designing advanced systems for bio-based companies. UGA has complementary engineering programs in computer systems engineering, environmental engineering, biomechanical engineering, biological engineering, and agricultural engineering to support the proposed new program. Six to seven new faculty members will be hired to complement existing resources. Approximately eight new courses specific to electrical and electronics engineering will be developed and enhanced to support the program prior to implementation.

Assessment The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The program will be reviewed in concert with the institution's programmatic schedule of comprehensive program reviews.

1. Establishment of Undergraduate Degrees in Engineering, University of Georgia
  - b. Establishment of a Bachelor of Science in Mechanical Engineering, University of Georgia

Recommended That the Board approve the request of President Michael F. Adams that the University of Georgia (“UGA”) be authorized to establish a Bachelor of Science in Mechanical Engineering, effective October 13, 2010.

Abstract The objective of the proposed program is to prepare engineers to meet Georgia’s increasing technological demands that can contribute to economic development, design and manufacture systems for manufacturing, apply concepts to biological and health systems, and advance the state’s global competitiveness. The proposed program will graduate students ready for graduate work in advanced research degrees and help meet the needs of additional Georgia high school graduates seeking careers in engineering.

Need The Georgia Department of Labor projects the demand for engineers with expertise in the design and development of mechanical systems for occupational safety to increase 13 percent nationally and 14 percent in Georgia between years 2004-2014. The demand for engineers with expertise in the design of mechanical systems associated with alternative fuels is projected to increase 12 percent nationally within the next years according to the U.S. Department of Labor’s report entitled Identifying and Addressing Workforce Challenges in America’s Energy Industry.

Assessment The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The program will be reviewed in concert with the institution’s programmatic schedule of comprehensive program reviews.



# AGENDA

## COMMITTEE ON ACADEMIC AFFAIRS

October 12, 2010

Agenda Item Page No.

---

### CONSENT ITEMS

- I. Policy Revisions
  - 1. Revision toThe Policy Manual, Section 3.3.3, Instruction Offered Externally 1
  - 2. Revision toThe Policy Manual, Section 8.3.14, Faculty Development 3
- II. Academic Programs
  - 3. Establishment of a Bachelor of Arts with a major in Philosophy, Kennesaw State University 4
  - 4. Establishment of a Bachelor Science in Criminal Justice, (Includes Dublin Campus and Technology-based Delivery to Eastman Campus), Middle Georgia College 5
  - 5. Establishment of a Bachelor of Arts with a major in Modern Language and Culture, Columbus State University 6
  - 6. Establishment of a Doctor of Philosophy with majors in Integrative Conservation and Anthropology, Geography, Ecology, and Forestry and Natural Resources, University of Georgia 7
  - 7. Establishment of a Master Science in Urban Design, Georgia Institute of Technology 8
  - 8. Substantive Change of the Bachelor of Science in Management to a Bachelor of Science in Business Administration, Georgia Institute of Technology 9
- III. Program Terminations
  - 9. Termination of the Bachelor of Arts with majors in French and German, Georgia Southern University 10
  - 10. Termination of the Master of Arts in Teaching with majors in French, German, and Spanish, University of West Georgia 11

# AGENDA

## COMMITTEE ON ACADEMIC AFFAIRS



I. Policy Revisions

1. Revision to The Policy Manual Section 3.3.3, Instruction Offered Externally

Recommended That the Board approve revisions to the Policy Manual Section 3.3.3, Instruction Offered Externally effective October 13, 2010.

Abstract





II. Academic Programs

3. Establishment of a Bachelor of Arts with a major in Philosophy, Kennesaw State University

Recommended That the Board approve the request of President Daniel S. Papp that Kennesaw State University ("KSU") be authorized to establish a Bachelor of Arts with a major in Philosophy, effective October 13, 2010.

Abstract The proposed program supports KSU's Quality Enhancement Plan of Global Learning for Engaged Citizenship and offers students in northwest Georgia access to the only undergraduate philosophy program of study at a USG institution. The discipline trains students to ask critical questions about common concepts, inquire into the nature of education, and to make informed and reasoned judgments concerning ethical, aesthetic, scientific, and other issues of importance to society-at-large. The program will focus on the history of ideas, both western and non-western, and the ways in which they can be addressed in terms of the human condition.

Need A philosophy graduate has a strong foundation of undergraduate work to pursue professional study in law, philosophy, theology, and other areas of graduate study. The Federal Career Directory lists twenty different federal job classifications for which a philosophy major could readily qualify.

Assessment The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The program will be reviewed in concert with the institution's programmatic schedule of comprehensive program reviews.





6. Establishment of a Doctor of Philosophy with majors in Integrative Conservation and Anthropology, Geography, Ecology, and Forestry and Natural Resources, University of Georgia

Recommended That the Board approve the request of President Michael F. Adams that the University of Georgia (“UGA”) be authorized to establish a Doctor of Philosophy with majors in Integrative Conservation and Anthropology, Geography, Ecology, and Forestry and Natural Resources, effective October 13, 2010.

Abstract The four majors would be depicted according to the following degree nomenclature:

- „ Doctor of Philosophy with a major in Integrative Conservation and Anthropology
- „ Doctor of Philosophy with a major in Integrative Conservation and Geography
- „ Doctor of Philosophy with a major in Integrative Conservation and Ecology
- „ Doctor of Philosophy with a major in Integrative Conservation and Forestry and Natural Resources

The integrative programs promote cross-disciplinary approaches to conservation issues as well as research between practitioners and academics. The program will address significant environmental issues and would benefit from the University’s partnership in the Advancing Conservation in a Social Context initiative funded by the John D. and Catherine T. MacArthur Foundation. The program has been positively reviewed by external reviewers identified at institutions that offer peer programs of study.

Need The programs will develop researchers who address issues of climate change and population growth from the perspectives of natural resource use, preserving habitats and species, and conserving and enhancing the state’s environmental heritage. The programs are also directly tied to the institution’s strategic plan to develop innovative and premier graduate programs, foster research, and strengthen ties between the institution and its external constituents.

Assessment The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The program will be reviewed in concert with the institution’s

7. Establishment of a Master of Science in Urban Design, Georgia Institute of Technology

Recommended That the Board approve the request of President G. P. Peterson that Georgia Institute of Technology ("GIT") be authorized to establish a Master of Science in Urban Design, effective, October 13, 2010.

Abstract Urban Design is a specialized discipline with a core of knowledge that extends beyond the education of its four constituent professions which include architecture, landscape architecture, city planning, and civil and environmental engineering. The proposed program would be limited to students who have been awarded professional degrees in architecture, landscape architecture, city planning, or civil and environmental engineering. The program will require a waiver to degree credit length as it would require students to complete a 39 semester-hour program of study.

Need The challenges of urban living are greater in the 21<sup>st</sup> century due to climate change, public health, infrastructure, economic development, transportation, environmental protection, and heritage preservation. The need for urban design has transformed professional practices in architecture and related disciplines. This program will provide students with the knowledge they need to be leaders in urban design practice regionally, nationally, and internationally. Several global practice firms have offices in Atlanta in which urban design graduates are in demand (e.g., Perkins & Will, John Portman Associates, the Sizemore Group, Urban Collage, and others).

Assessment The Office of Academic Affairs will work with the institution to measure the success and continued effectiveness of the proposed program. The program will be reviewed in concert with the institution's programmatic schedule of comprehensive program reviews.



8. Substantive Change of the Bachelor of Science in Management to a Bachelor of Science in Business Administration Georgia Institute of Technology

Recommended That the Board approve the request of President G. P. Peterson that Georgia Institute of Technology ("GIT") be authorized to substantively change the Bachelor of Science in Management to a Bachelor of Science in Business Administration, effective October 13, 2010.

Abstract The reformulated degree program will include concentrations in the following areas: accounting, finance, information technology manage

III. Program Terminations

9. Termination of the Bachelor of Arts with Majors in French and German, Georgia Southern University

Recommended

10. Termination of the Master of Arts in Teaching with majors in French, German, and Spanish, University of West Georgia

Recommended That the Board approve the request of President Beheruz N. Sethna that the University of West Georgia ("UWG") be authorized to terminate the Master of Arts in Teaching with majors in French, German, and Spanish, effective October 13, 2010.

Abstract The Department of Foreign Languages and Literatures has had the programs under deactivation for the past two years. After a period analysis to determine future viability of the majors, UWG determined that it would terminate the programs. The action will not have an adverse impact on faculty or students.

11. Termination of the Bachelor of Arts with a major in Spanish and the Bachelor of Arts with a major in French (both with teacher certification and non-certification tracks), Columbus State University

Recommended That the Board approve the request of President Timothy S. Mescon that Columbus State University ("CSU") be authorized to terminate the Bachelor of Arts with a major in Spanish and the Bachelor of Arts with a major in French (both with teacher certification and non-certification tracks), effective October 13, 2010.

Abstract Item #5 on this agenda is a proposal for the termination of a Bachelor of Arts with a major in Modern Language and Culture that, if approved, will replace the existing Bachelor of Arts with a major in Spanish and the Bachelor of Arts with a major in French. All majors in those programs have been informed of the proposed termination of degrees and advised as to their program options, including the fact that the proposed degree will include four tracks that, in terms of curriculum, requirements, and projected calendar to degree completion, replace those in the current programs. Termination of the program will not adversely impact faculty members or students.

IV. Degree Credit-Hour Waiver

12. Degree Credit-Hour Waiver for the Mast

V. Named/Endowed Positions

13. Establishment of the University of Georgia Foundation Professorship in Family and Consumer Sciences, University of Georgia

Recommended That the Board approve the request of President Michael F. Adams that the University of Georgia ("UGA") be authorized to establish the University of Georgia Foundation Professorship in Family and Consumer Sciences, effective October 13, 2010.

Abstract The College of Family and Consumer Sciences has received funding for the University of Georgia Foundation Professorship in Family and Consumer Sciences and requests approval for the formal establishment of the professorship with the Board of Regents.

The University of Georgia Foundation Professorship in Family and Consumer Sciences was funded by the University of Georgia Foundation through a desire to strengthen programs in the College of Family and Consumer Sciences. The Professorship is supported by an endowment of \$250,000. The Professorship was established by the University of Georgia Foundation from unrestricted operating surplus from the fiscal year ending 2008.

The appointed professor shall be engaged in teaching, research, public service, or a combination of such duties consistent with the purpose of the Professorship. The Professorship will be held by an individual with an outstanding reputation in the rank of associate or full professor.

14. Named Faculty Positions

The administrative and academic appointments are reviewed by the Chair of the committee on Academic Affairs.



# AGENDA

## COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

October 12, 2010

Agenda Item Page No.

---

### APPROVAL ITEM

1. Approval of Proposed Revisions to the Policy Manual 7.5.1 Banking 1
2. Approval of Professional Program Tuition for Master of Science in Urban Design, Georgia Institute of Technology 4

### INFORMATION ITEMS

3. 10% Reduction Plan 5
4. Report on Fiscal Year 2010 Financials 7

# AGENDA

## COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

October 12, 2010

### 1. Approval of Proposed Revisions to The Policy Manual 7.5.1 Banking

Recommended That the Board approve the proposed revisions to Board Policy 7.5.1 Banking, effective October 13, 2010.

Background State law regulates state banking, debt, investment and depositories. Institutions must maintain banking in accordance with Georgia Code. State law requires that all State demand and time deposits be collateralized. The value of the collateral shall be equal to not less than 110% of the funds being secured after deduction of the amount of deposit insurance in accordance with O.C.G.A. 45-8-12. The State Depository Board has the authority to waive criteria related to banking, debt, investments and deposits. The State Depository Board has now removed all waivers concerning demand deposit accounts and all requirements have now reverted to State law requirements. This affects the requirements for demand deposit collateralization and depository credit limits for all USG institutions. Current Board Policy meets the state requirements for time deposits. Demand deposits are not included and a change in policy is required to meet the new requirements.

#### Current Policy 7.5.1 Banking

##### 7.5.1 Banking

All depositories, where funds of the Board of Regents of the University System of Georgia are held in time deposits, shall either give a depository bond in some acceptable security company qualified to do business in Georgia or, in lieu thereof, may deposit with some other depository satisfactory to the Treasurer of the Board of Regents securities of the following classes, the current market value of which shall be equal to or in excess of the amount of the time deposits:

1. Direct obligations of the United States Government;
2. Obligations unconditionally guaranteed by the United States Government;
3. Direct obligations of the State of Georgia;
4. Direct obligations of any political subdivision of the State of Georgia; and/or,
5. Georgia municipal, county, or State Georgia Authority Bonds acceptable to the Treasurer of the Board of Regents.

(BoR Minutes, 1970-71, p. 691)

1. Approval of Proposed Revisions to The Policy Manual, 7.5.1 Banking (Continued)

The president of each USG institution shall determine the bank or banks where funds are deposited through a best value competitive contract process to be undertaken every five (5) years (BoR Minutes, April 2005). The president shall inform the USG chief fiscal officer of the bank or banks where funds are deposited. It shall be the duty of the Treasurer of the Board to handle all details relative to the bank or banks furnishing the required depository protection (BoR Minutes, 1949-50, p. 251; February 1996).

The USG chief fiscal officer shall appoint a person or persons at each USG institution with authority to sign checks drawn on banks where funds of the respective institutions are deposited. Persons so appointed shall be authorized to sign any documents that may be required by the banks concerned (BoR Minutes, 1952-53, p. 365).

The chief business officer of each USG institution and any other officer or employee who participates in the selection of the institution's depository (bank) is prohibited from serving on the governing boards of banks and other financial institutions if such banks or other financial institutions have or seek a commercial relationship with that institution (BoR Minutes, 1996).

A president of an institution may serve on the governing board of a bank or financial institution that does not have a commercial relationship with the institution. However, such a bank or financial institution will not be considered by the institution for establishment of a commercial relationship with that USG institution for not less than two (2) years after the termination of the president as a member of the board.

Proposed Policy 7.5.1 Banking

## 7.5.1 Banking

All depositories, where funds of the Board of Regents of the University System of Georgia are held in time and demand deposits, shall either give a depository bond in some acceptable security company qualified to do business in Georgia or, in lieu thereof, may deposit with some other depository satisfactory to the Treasurer of the Board of Regents securities of the following classes, the current market value of which shall be equal to or in excess of not less than 110% of the amount of the time deposits after the deduction of the amount of the deposit insurance

1. Direct obligations of the United States Government;
2. Obligations unconditionally guaranteed by the United States Government;
3. Direct obligations of the State of Georgia;
4. Direct obligations of any political subdivision of the State of Georgia; and/or,
5. Georgia municipal, county, or State Georgia Authority Bonds acceptable to the Treasurer of the Board of Regents.

1. Approval of Proposed Revisions to The Policy Manual, 7.5.1 Banking (Continued)

(BoR Minutes, 1970-71, p. 691)

The president of each USG institution shall determine the bank or banks where funds are deposited through a best value competitive contract process to be undertaken every five (5) years (BoR Minutes, April 2005). The president shall inform the USG chief fiscal officer of the bank or banks where funds are deposited. It shall be the duty of the Treasurer of the Board to handle all details relative to the bank or banks furnishing the required depository protection (BoR Minutes, 1949-50, p. 251; February 1996).

The USG chief fiscal officer shall appoint a person or persons at each USG institution with authority to sign checks drawn on banks where funds of the respective institutions are deposited. Persons so appointed shall be authorized to sign any documents that may be required by the banks concerned (BoR Minutes, 1952-53, p. 365).

The chief business officer of each USG institution and any other officer or employee who participates in the selection of the institution's depository (bank) are prohibited from serving on the governing boards of banks and other financial institutions if such banks or other financial institutions have or seek a commercial relationship with that institution (BoR Minutes, 1996).

A president of an institution may serve on the governing board of a bank or financial institution that does not have a commercial relationship with the institution. However, such a bank or financial institution will not be considered by the institution for establishment of a commercial relationship with that USG institution for not less than two (2) years after the termination of the president as a member of the board.

2. Approval of Professional Program Tuition for Master of Science in Urban Design, Georgia Institute of Technology

Recommended That the Board approve the request of President G.P. Peterson, Georgia Institute of Technology ("GIT"), for a professional program student tuition rate of \$6,313 per semester for in-state students and \$15,097 per semester for out-of-state students for the Master of Science in Urban Design degree program. The proposed tuition rates will be effective spring semester 2011, contingent upon approval of the program by the Board of Regents.

Background The Board of Regents will consider approval of the establishment of a Master of Science in Urban Design degree program at the GIT during the October 2010 meeting. Since this degree program, upon Board approval, is scheduled to begin spring semester 2011 (January 2011), GIT has requested that the program's proposed tuition rate be considered for approval at the Board's October 2010 meeting as well. The program will reside in the College of Architecture, and will be offered as a post-professional degree limited to students who hold professional degrees in architecture, landscape architecture, city planning, or civil and environmental engineering. This degree program is designed to provide students with the theoretical, technical and practical knowledge needed to become leaders in urban design practices regionally, nationally and internationally.

GIT is requesting Board approval of the professional program tuition at the rate of \$6,313 per semester for the fall semester 2010.

### 3. Information Item: 10% Reduction Plan

The Vice Chancellor for Fiscal Affairs, Usha Rajachandran, will present information on the 10% Reduction Plan for Fiscal Year 2012.

Background At the August 2010 meeting, the Board approved reduction plans for submission to the Governor's Office of Planning and Budget ("OPB") at the 4%, 6%, and 8% levels. The System Office also provided potential actions at System-wide level for consideration if reductions were to reach the 10% level for Fiscal Year 2012. OPB has since asked for additional details on the proposed actions. A three-part strategy has been developed to meet the reduction target, which is described below. If reductions reach the 10% level additional action by the Board may be necessary in the spring.

1. Drive cost reductions by leveraging benchmark data to capture savings on state/agency contracts (\$10M).

The Board of Regents, as a member of Advisory Board Company, has subscribed to the Higher Education Spend Compass. A recent benchmarking of approximately 30 University System vendors, totaling \$900 million in expenditures, yielded \$8.2 million in savings potential when compared with like volume across other member institutions and systems across the country. Further, there are potential savings from renegotiating contract terms such as prompt payment discounts of 2%/10, net 30, which would yield an additional \$1.8 million. In response, Chancellor Erroll Davis and Commissioner Brad Douglas, Department of Administrative Services (DOAS), have formed a collaborative partnership to pursue this cost reduction potential.

2. Increase application fees (\$4M).

Application fees for prospective students vary by institution and range from \$0 at Bainbridge College (\$10 for online applicants) to \$65 at the Georgia Institute of Technology. Nationally, the application fees are approximately \$35, with institutions such as University of North Carolina – Chapel Hill charging \$70. According to Board Policy 7.3.2.2, the president has the authority to determine the application fee and other miscellaneous fees at the institution. Due to the costs associated with processing applications, financial aid, etc., potential exists to recover the costs of these services. Approximately \$4 million in additional revenue would result from setting application fees at \$90 at research [(Highly) (approximately) \$4 million and \$8 million Georgia four-year institutions.] (such) issues

3. Information Item: 10% Reduction Plan (Continued)

3. Increase the Special Institutional Fee (\$20M)

The current special institutional fee \$200, \$150, and \$100 per semester at research universities, comprehensive, and access institutions respectively, and is scheduled to sunset at the end of FY 2011. the budget reduction were to reach 10% (\$170M) for FY 2012, it may be necessary to increase the fee to generate the additional \$20 million needed to meet the 10% reduction target. This will require a per semester increase of \$50 at research universities, \$30 at regional comprehensive universities, and \$20 at access institutions.

This step will be employed as a measure of last resort to preserve access and protect quality.

4. Information Item: Report on Fiscal Year 2010 Financials

The Vice Chancellor for Fiscal Affairs, Usha Ramachandran, will present the following financial reports:

- A. Fiscal 2010 Budget to Actuals for the University System of Georgia;
- B. Fiscal 2010 Financial Summary for the University System of Georgia Health Insurance Plan; and
- C. Fiscal 2010 Financial Summary for the University System Office



# AGENDA

## HEALTH PROFESSIONS AND EDUCATION COMMITTEE

October 12, 2010

Agenda Item Page No.

---

### Approval Items

- 1) Approval of mission statement for Committee ~~to~~ Health Professions and Education 1
- 2) Review and approve deliverables and future agenda items for the Committee 2

### Information Items

- 3) Review of health services/professions oriented ~~task~~ forces and committees in Georgia 3

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## AGENDA

### HEALTH PROFESSIONS AND EDUCATION COMMITTEE

October 12, 2010

1. Approval of mission statement for Committee on Health Professions and Education

Background: The Health Professions and Education Committee was created in FY 2011 to create a body through which the Board of Regents could receive information on developments with the health professions workforce in Georgia and facilitate the formulation of USG actions and policy to address any concerns seen within the workforce. The October meeting of the BOR represents the first time that the committee will meet and provide it with an opportunity to put in place core structural elements that will guide and support the work of the committee in the future. This includes establishing a mission statement for the committee.

Recommended: That the committee approve mission statement to clarify the role of the committee and guide its further actions and proceedings. The proposed mission statement is as follows:

“To make recommendations to the USG BOR on strategic investments in health professions education programs, that serve to improve the health of and health care delivery to the citizens of Georgia.”

2. Approval of deliverables and future agenda items for the Committee

Background: The Health Professions and Education Committee was created in FY 2011 to create a body through which the Board of Regents could receive information on developments with the health professions workforce in Georgia and facilitate the formulation of USG actions and policy to address any concerns seen within the workforce. The October meeting of the BOR represents the first time that the committee will meet and provide it with an opportunity to put in place core structural elements that will guide and support the work of the committee in the future. This includes establishing an understanding of the work the committee will agree to conduct in the near future.

Recommended: Approve the following list of deliverables/agenda items for the committee

- a. Provide overview on current status of health professions workforce and health professions education programs.
- b. Identify potential gaps between current health workforce capacity (quantity and quality of health care providers) and outputs of education programs that educate health care providers.
- c. Identify potential impacts of ongoing developments in the health care environment (e.g. federal and state actions, health and demographic trends, and emerging education directions) on potential gaps discussed in item b. above.
- d. Identify state-wide strategies that can close identified gaps through targeted funding, special programs, new initiatives, advocacy, etc.



AGENDA

COMMITTEE ON ORGANIZATION AND LAW

October 12, 2010

Agenda Item	Page No.
I. APPROVAL ITEMS	
1. Applications for Review	1
2. Mutual Aid Agreement: Georgia Southwest	



2. Mutual Aid Agreement: Georgia Southwestern State University

Recommended: That the Board authorize Georgia Southwestern State University to enter into a mutual aid agreement for police and other emergency services with the City of Americus, effective October 13, 2010.

Background Georgia Southwestern State University has reached an agreement with the City of Americus to provide for the rendering of extraterritorial assistance as defined in Georgia Code § 36-69-2 (local emergency) and § 36-69-3 (extraterritorial assistance). The mutual aid agreement follows the required statutory format and has been reviewed by the Office of Legal Affairs.

3. Mutual Aid Agreement: Georgia Southwestern State University

Recommended: That the Board authorize Georgia Southwestern State University to enter into a mutual aid agreement for police and other emergency services with Sumter County, effective October 13, 2010.

Background Georgia Southwestern State University reached an agreement with Sumter County to provide for the rendering of extrajurisdictional assistance, as defined in Georgia Code § 36-69-2 (local emergency) and § 36-69-3 (extrajurisdictional assistance). The mutual aid agreement follows the required statutory format and has been reviewed by the Office of Legal Affairs.



4. Mutual Aid Agreement: College of Coastal Georgia

Recommended: That the Board authorize College of Coastal Georgia to enter into a mutual aid agreement for police and other emergency services with the City of Brunswick, effective October 13, 2010.

Background The College of Coastal Georgia has reached an agreement with the City of Brunswick to provide for the rendering of extraterritorial assistance, as defined in Georgia Code § 36-69-2 (local emergency) and § 36-69-3 (extraterritorial assistance). The mutual aid agreement follows the required statutory format and has been reviewed by the Office of Legal Affairs.

5. Mutual Aid Agreement: College of Coastal Georgia

Recommended: That the Board authorize the College of Coastal Georgia to enter into a mutual aid agreement for police and other emergency services with the City of St. Mary's.

Background The College of Coastal Georgia has reached an agreement with the City of St. Mary's to provide for the rendering of extraterritorial assistances defined in Georgia Code § 36-69-2 (local emergency) and § 36-69-3 (extraterritorial assistance). The mutual aid agreement follows the required statutory format and has been reviewed by the Office of Legal Affairs.

6. Mutual Aid Agreement: College of Coastal Georgia

Recommended: That the Board authorize College of Coastal Georgia to enter into a mutual aid

7. Mutual Aid Agreement: College of Coastal Georgia

Recommended: That the Board authorize College of Coastal Georgia to enter into a mutual aid agreement for police and other emergency services with Southeast Georgia Health System, effective October 13, 2010.

Background The College of Coastal Georgia has had an agreement with Southeast Georgia Health System to provide for the rendering of extraterritorial assistance, as defined in Georgia Code § 36-69-2 (local emergency) and § 36-69-3 (extraterritorial assistance). The mutual aid agreement follows the required statutory format and has been reviewed by the Office of Legal Affairs.

8. Proposed Addition to the Policy Manual Section 2, Institutional Governance

Recommended That the Board approve the following policy concerning institutional missions.

Background The mission of an institution reflects its purpose and drives the work of its faculty, staff, and students. The Southern Association of Colleges & Schools (SACS) requires all University System of Georgia (USG) institutions to have mission statements that are approved by the Board of Regents. USG institutions have routinely brought their requests for mission change to the Board for approval. This proposed modification will better align Board of Regents Policy with SACS reaccreditation requirements. The policy requires institutions to submit a request for a change in their mission statement to the Executive Vice Chancellor and the Chief Academic Officer. Each request must include the rationale for the change and the process they used to determine the need for change. The Executive Vice Chancellor and Chief Academic Officer will then bring the institutions' request to the Board for approval.

Proposed Policy Language

2.10 Institutional Mission

Each institution operates under a mission approved by the Board of Regents and changes

9. Litigation Matters

# AGENDA

## COMMITTEE ON REAL ESTATE AND FACILITIES

October 12, 2010

<u>Agenda Item</u>	<u>Page No.</u>
APPROVAL ITEMS	
1. Authorization of Project, Project No. BR-10-1101, Mary Lyndon Hall Renovation, University of Georgia	1
2. Authorization of Project, Project No. BR-70-1101, Bailey Science Center Addition, Valdosta State University	2
3. Authorization of Project, Project No. BR-30-1104, Bobby Dodd Way Steam & Condensate Line Replacement, Georgia Institute of Technology	3
4. Authorization of Project, Appointment of Design Professional Firm and Appointment of Construction Management Firm, Project No. J-179, Lab Classroom Facility, Georgia Gwinnett College	4
5. Authorization of Project and Appointment of Design Build Firm, Project No. BR-30-1101, Alexander Memorial Coliseum Replacement Facility, Georgia Institute of Technology	5
6. Authorization of Project and Appointment of Design Build Firm, Project No. BR-30-1103, Football Indoor Practice Facility, Georgia Institute of Technology	6
7. Appointment of Design Professional Firm, Project No. J-182, Wrightsboro Site Expansion, Augusta State University	7
8. Appointment of Construction Management Firm, Project No. PPV-87-1001, Student Center – Bartow Campus, Georgia Highlands College	8
9. Appointment of Construction Management Firm, Project No. PPV-94-1001, Student Activity Center, Atlanta Metropolitan College	9
10. Gift of Real Property, Ground Lease and Rental Agreements, Demolition of Buildings, North Georgia College & State University	10
a. Gift of Real Property, Maple Street	11
b. Ground Lease and Rental Agreement, Bookstore and Infirmary	12

AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

October 12, 2010

Agenda Item



## AGENDA

### COMMITTEE ON REAL ESTATE AND FACILITIES

October 12, 2010

1. Authorization of Project, Project No. BR-10-1101, Mary Lyndon Hall Renovation, University of Georgia

Recommended That the Board authorize Project No. BR-10-1101, Mary Lyndon Hall Renovation, University of Georgia ("UGA"), with a total project budget of \$3.0 million to be funded from UGA housing reserves.

Understandings Mary Lyndon Hall, built in 1903, is part of the Myers Residential Community, and is home to UGA's language community, where students are housed in close proximity to other speakers in an immersion experience. This renovation will address major deficiencies with electrical and mechanical building systems and ADA accessibility.

The estimated construction cost for this project is \$2,275,000.

The project is consistent with UGA's master plan.

If authorized by the Board, the University System Office staff and UGA will proceed with design and construction of the project in accordance with Board of Regents procedures.

2. Authorization of Project, Project No. BR-70-1101, Bailey Science Center Addition,

3. Authorization of Project, Project No. BR-30-1104, Bobby Dodd Way Steam & Condensate Line Replacement, Georgia Institute of Technology

Recommended That the Board authorize Project No. BR-30-1104, Bobby Dodd Way Steam & Condensate Line Replacement, Georgia Institute of Technology ("GIT"), with a total project budget of \$6.0 million, to be funded from GIT institution funds.

Understandings Existing steam and condensate lines along Bobby Dodd Way, installed in 1928 and 1938, connect to the Holland Building (Steam and chilled water plant). These outdated lines will be replaced and realigned to accommodate other public utilities along Bobby Dodd Way.

The estimated construction cost for this project is \$4.75 million.

The project is consistent with GIT's master plan.

If authorized by the Board, the University System Office staff and GIT will proceed with design and construction of the project in accordance with Board of Regents procedures.

4. Authorization of Project, Appointment of Design Professional Firm and Appointment of Construction Management Firm, Project No. J-179, Lab Classroom Facility, Georgia Gwinnett College

Recommended That the Board authorize Project No. 179, Lab Classroom Facility, Georgia Gwinnett College ("GGC"), with a total project budget of \$7.0 million to be funded from Fiscal Year 2011 State General Obligation Bond funds.

Recommended further That the Board appoint the first-named design professional firm and the first-named construction management firm listed below for the identified project and authorize the execution of contracts with the identified firms. Should it not be possible to execute contracts with the top-ranked firms, staff will then attempt to execute a contract with the other listed firms in rank order.

Understandings This 24,000 square foot building will include eight laboratories, preparation space, faculty offices and open study areas for students.

The project is consistent with GGC's master plan.

Following public advertisement, a qualification based selection process for was held in accordance with Board of Regents procedures. The following recommendation is made:

Total Project Cost:	\$7,000,000
Construction Cost (Stated Cost Limitation):	\$4,950,000

Number of Design Professional firms that applied for this commission: 24

Recommended firms in rank order:

- 1)
- 2)
- 3)

Number of Construction Management firms that applied for this commission: 22

Recommended firms in rank order:

- 1)
- 2)
- 3)



6. Authorization of Project and Appointment of Design Build Firm, Project No. BR-30-1103, Football Indoor Practice Facili

7. Appointment of Design Professional Firm, Project No. J-182, Wrightsboro Site Expansion, Augusta State University

Recommended That the Board appoint the first-named design professional firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

Project No. J-182, Wrightsboro Site Expansion, Augusta State University

Project Description: This project was authorized by the Board in August 2010. The multi-story, approximately 86,215 square foot building will include classrooms, skills laboratories, computer laboratories, science education laboratories, curriculum laboratories, administrative offices, support spaces, counseling education training center, and informal gathering space for students.

The project design will be funded from Fiscal Year 2011 State General Obligation Bonds

Total Project Cost:	\$27,500,000
Construction Cost (Stated Cost Limitation):	\$21,000,000

Number of firms that applied for this commission: 19

Recommended firms in rank order:

- 1)
- 2)
- 3)
- 4)

8. Appointment of Construction Management Firm, Project No. PPV-87-1001, Student Center – Bartow Campus, Georgia Highlands College

Recommended



9. Appointment of Construction Management Firm, Project No. PPV-94-1001, Student Activity Center, Atlanta Metropolitan College

Recommended That the Board appoint the first-ranked construction management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Follow

Following public advertisement, a qualifications-based selection process for an construction management firm was held in accordance with Board of Regents procedures. The following recommendation is made:

Project No. PPV-94-1001, Student Activity Center, Atlanta Metropolitan College

Project Description: This project was authorized by the Board and a program manager was appointed in August 2010. A design professional firm was appointed by the Board in September 2010. The approximately 33,000 square foot Student Activity Center will

et.00

10. Gift of Real Property, Ground Leases and Rental Agreements, Demolition of Buildings, North Georgia College & State University

Recommended That the Board approve the enclosed Items 10.a. to 10.e.

Understandings In October 1997, the Board passed a student housing policy that requires the preparation of a comprehensive plan for student housing together with a financial plan to support housing program objectives. North Georgia College & State University ("NGCSU") has developed a comprehensive plan that is consistent with the policy.

In May 2010, Executive Director of Real Estate Services Marty Nance presented an information item concerning the need to replace and obtain additional student housing and a bookstore at NGCSU through a privatization process.

The anticipated schedule phases construction to accommodate demolition of Sirmons Hall and renovation of Gaillard Hall while maintaining current occupancy during the construction process. The anticipated schedule is for North Georgia MB



10.b. Ground Lease and Rental Agreement, Bookstore and Infirmary, North Georgia College & State University

Recommended That the Board declare approximately 0.897 acre of property on Maple Street on the campus of North Georgia State University ("NGCSU"), no longer advantageously useful to NGCSU or other units of the University System of Georgia, but only to the extent and for the purpose of allowing this property to be ground leased to North Georgia MBA, LLC (the "LLC") for the purpose of providing a bookstore and infirmary building containing approximately 46,959 square feet and site amenities (the "Building").

Recommended further That the Board authorize the execution of a ground lease, including necessary access, use, and construction easements and encroachments, between the Board of Regents, Lessor, and the LLC, Lessee, for the above-referenced approximately 0.897 acre of real property on the campus of NGCSU for a period not to exceed 32 years or not to exceed 30 years from the date the LLC obtains a certificate of occupancy for the Building and providing a construction period of not more than two years with an option to renew for up to an additional five years should there be debt outstanding at the end of the original ground lease term, for the purpose of providing the Building.

Recommended further That the Board authorize the execution of a rental agreement between the LLC, Landlord, and the Board of Regents, Tenant, for the above referenced Building for the period commencing on the first day of the first month after the LLC obtains a certificate of occupancy for the Building, but not earlier than August 1, 2011 and ending the following June 30 at a rent not to exceed \$285,000, with an option to renew for one year at a rent not to exceed \$790,000, with further options to renew on a year-to-year basis for up to 29 consecutive one-year periods (the total not to exceed 30 years from the date of the certificate of occupancy) with rent increasing no more than 3% for each further option period exercised.

Recommended further That the terms of these agreements be subject to review and legal approval of the Office of the Attorney General.

Recommended further That the Board authorize the execution of a site license between the LLC, Licensee, and the Board of Regents allow early site access to mobilize and commence site work.

Committee of Real Estate a

10.d. Ground Lease and Rental Agreement, Gaillard Hall Student Housing, North Georgia College & State University

Recommended That the Board declare approximately 0.798 acre of improved real property (including Gaillard Hall-Building 26) on the campus of North Georgia & State University ("NGCSU"), no longer advantageously useful to NGCSU or other units of the University System of Georgia, but only to the extent and for the purpose of allowing this real property to be ground leased to North Georgia MBA, LLC (the "LLC") for the purpose of providing a student housing facilities containing 166 beds and related amenities (the Gaillard Hall Housing").

Recommended further That the Board authorize the execution of a ground lease, including necessary access, use, and construction easements and encroachments, between the Board of Regents, Lessor, and the LLC, Lessee, for the above-referenced approximately 0.798 acre of real property on the campus of NGCSU for a period not to exceed 32 years (not to exceed 30 years from the date the LLC obtains a certificate of occupancy for the Gaillard Hall Housing and providing a construction period of not more than one year) with an option to renew for up to an additional five years should there be debt outstanding at the end of the original ground lease term, for the purpose providing the Gaillard Hall Housing.

Recommended further That the Board authorize the execution of a rental agreement between the LLC, Landlord, and the Board of Regents, Tenant, for the above referenced Gaillard Hall Housing for the period commencing on the first day of the first month after the LLC obtains a certificate of occupancy for the Gaillard Hall Housing, but not earlier than August 1, 2012 and ending the following June 30 at a rent not to exceed \$390,000, with an option to renew for one year at a rent not to exceed \$640,000, with further options to renew on a year-to-year basis for up to 28 consecutive one-year periods (the total not to exceed 29 years from the date of the certificate of occupancy for the Gaillard Hall Housing) with rent increasing no more than 3% for each further option period exercised.

Recommended further That the terms of these agreements be subject to review and legal approval of the Office of the Attorney General.

Recommended further That the Board authorize the execution of a site license between the LLC, Licensee, and the Board of Regents allow early site access to mobilize and commence site work.

10.e. Demolition of Woodward Infirmary, Sirmons Hall, and Chow Dining Hall, North Georgia College & State University

Recommended: That the Board declare Woodward Infirmary-Building 33 on the campus of North Georgia & State University ("NGCSU") to be no longer advantageously useful to NGCSU or other units of the University System of Georgia and authorize demolition and removal of this building.

Recommended further: That the Board declare Sirmons Hall-Building 23 on the campus of NGCSU to be no longer advantageously useful to NGCSU or other units of the University System of Georgia and authorize demolition and removal of this building.

Recommended further: That the Board declare Chow Dining Hall-Building 10 on the campus of NGCSU to be no longer advantageously useful to NGCSU or other units of the University System of Georgia and authorize demolition and removal of this building.

Recommended further: That the Board requests the Governor to issue Executive Orders authorizing the demolition and removal of these buildings from the campus of NGCSU.

Recommended further: That demolition and removal of these buildings be subject to conducting a hazardous materials survey and assessment to identify the presence of asbestos-containing materials, or other hazardous materials in the buildings, and completion of any associated abatement, management, and/or disposal measures prior to, or during, demolition to ensure compliance with environmental regulations.

Recommended further: That the Board authorize the execution of a site license between the North Georgia MBA, LLC (the "LLC"), Licensee, and the Board of Regents, to allow for the demolition of Woodward Infirmary.

Recommended further: That the Board authorize the execution of a site license between the North Georgia MBA, LLC (the "LLC"), Licensee, and the Board of Regents, to allow for the demolition of Sirmons Hall.

Recommended further: That the Board authorize the execution of a site license between the North Georgia MBA, LLC (the "LLC"), Licensee, and the Board of Regents, to allow for the demolition of Chow Dining Hall.

11. Naming of the McCamish Pavilion, Georgia Institute of Technology

Recommended: That the Board approve the naming of the Alexander Memorial Replacement Facility (Item 5 of this agenda) at the Georgia Institute of Technology ("GIT") the "McCamish Pavilion" in recognition of Henry F. McCamish, Jr., and the McCamish family.

Understandings President G. P. "Bud" Peterson confirms that this naming conforms to the GIT naming guidelines and with the Board of Regents naming policy.

Henry F. McCamish, Jr., is a 1950 graduate of the GIT School of Industrial Management. Mr. McCamish and his family made the lead commitment of a multi-year \$10 million gift to establish the McCamish Basketball Facility Fund of the Alexander-Tharpe Fund. As of now, \$4 million of this commitment has been received.

Mr. McCamish is founder and former Chairman of the McCamish Group and McCamish Systems. Under his direction, the McCamish Group issued over \$1.8 billion of annual premium corporate life insurance totaling more than \$440 million of face amount in less than five years. Before forming the McCamish Companies, Mr. McCamish served as Chairman of Management Compensation Group, Inc./Southeast, a national consulting firm that specializes in executive compensation, benefit planning and financing.

Having been in the life insurance business over 40 years, Mr. McCamish is a former president of the Million Dollar Round Table and Chairman of the Chartered Life Underwriter ("C.L.U.") Institute Board. He was listed in the 1965 edition of Outstanding Young Men in America and subsequently in *Who's Who* in America. In November 1991, he was named a Paul Harris Fellow by the Rotary Foundation of Rotary International. Mr. McCamish is currently chairman of the board of Leading the Way International, the Georgia Public Policy Foundation and the Children's Education Foundation. He serves as a member of the Board of Directors of Friends of Bermuda Aquarium, Ltd.; USBA Holdings, Ltd.; Noah's Ark Children's Care Home; Noah's Ark Rehabilitation Center and Stephen's Children Foundation, Inc.

Mr. McCamish has been involved with GIT since he was a student and has given generously to GIT for many years. While receiving his undergraduate degree, Mr. McCamish participated in numerous activities including, but not limited to, the Ring Wreck Club, the Industrial Management Society, The White & Gold Clubs as well as the Technique. Mr. McCamish remained active upon receiving his degree. He served as a member of the 45<sup>th</sup> reunion committee, the estate gifts advisory committee, and was on the Board of Trustees with the Georgia Tech Alumni Association from 1974-1977, as well as the Board of Directors for the Georgia Tech Charitable Life, Inc. in 1987.



12. Naming of the Alexander Memorial Courtyard, Georgia Institute of Technology

Recommended That the Board approve the naming of the southwest corner of the Henry F. McCamish, Jr. Basketball Complex at Fowles and Eighth Streets on the campus of the Georgia Institute of Technology ("GIT") the "Alexander Memorial Courtyard" in recognition of William A. Alexander.

Understandings President G. P. "Bud" Peterson confirms that this naming conforms to the GIT naming guidelines and with the Board of Regents naming policy.

Mr. William A. Alexander, a Kentucky native graduated from the Georgia School of Technology with a bachelor's degree in engineering in 1912. During World War I, he served in France as an officer and instructed troops in the mathematics of field artillery. He went on to become one of the most respected figures in the history of intercollegiate athletics and was nationally recognized as one of the leading figures in American college football.

"Coach Alex" became assistant football coach under GIT Head Football Coach John Heisman and became GIT Head Football Coach when Coach Heisman left. In 1930, Mr. Alexander signed Robert Lee "Bobby" Dodd as an assistant coach.

13. Executive Session

Materials to be handed out in executive session.



1. Information Item:

The new Research/Economic and Development Committee has been established to enhance Board understanding of research challenges and opportunities within Georgia. At this inaugural meeting, the committee will hear about systematic progress on prevention of childhood obesity. The researchers the committee will hear from are: Dr. Marsha Davis, Associate Professor of Health Promotions and Behavior, University of Georgia, Dr. Catherine Davis, Associate Professor of Pediatrics, Georgia Health Sciences University, and Dr. Rodney Lyn, Assistant Professor in the Institute of Public Health, Georgia State University.

# AGENDA

## COMMITTEE ON RESIDENCY VERIFICATION

October 13, 2010

Agenda Item Page No.

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### INFORMATION ITEM

1. Committee Progress Report 1

### ACTION ITEMS

2. Applications for Admission: False Swearing 2
3. Applications for Admission: Tuition Status Declaration 3
4. Admissions Policy Re Undocumented Students 4
5. Policy on Verification of Lawful Presence 5

## AGENDA

### COMMITTEE ON RESIDENCY VERIFICATION

October 13, 2010

1. Committee Progress Report

Chairman James R. Jolly will brief the Board of Regents on the committee's meetings, work, discussions, and policy recommendations.

AGENDA

COMMITTEE ON RESIDENCY VERIFICATION

October 13, 2010

## AGENDA

### COMMITTEE ON RESIDENCY VERIFICATION

October 13, 2010

#### 3. Applications for Admission: Tuition Status Declaration

Given the important legal, financial, and policy distinctions between students paying the resident and non-resident tuition rates, the committee recommends that Board require, effective for the Fall, 2011 Semester, that every applicant for admission be required to declare whether the applicant, if admitted, is, to the best of his or her knowledge, entitled to attend the institution at the in-state tuition rate.



# AGENDA

## COMMITTEE ON RESIDENCY VERIFICATION

October 13, 2010

### 4. Admissions Policy For Undocumented Students

In order to ensure that no lawfully present citizen of the State of Georgia is denied admission in favor of a person not lawfully present in the United States, the committee recommends that the Board adopt the following proposed Policy 4.1.6 to the Policy Manual of the Board of Regents:

#### 4.1.6 Admission of Persons Not Lawfully Present in the United States

A person who is not lawfully present in the United States shall not be eligible for admission to any University System institution which, for the two most recent academic years, did not admit all academically qualified applicants (except for cases in which applicants were rejected for non-academic reasons).

## AGENDA

### COMMITTEE ON RESIDENCY VERIFICATION

October 13, 2010

#### 5. Policy on Verification of Lawful Presence

In order to ensure that no person who is unlawfully present in the United States receives a benefit or privilege reserved solely for lawfully present Georgia residents, the committee recommends that the Board adopt the following proposed Policy 4.3.4 of The Policy Manual of the Board of Regents:

##### 4.3.4 Verification of Lawful Presence

Each University System institution shall verify lawful presence in the United States of every successfully admitted person applying for resident tuition status, as defined in Section 7.3 of this Policy Manual, and of every person admitted to an institution referenced in Section 4.1.6 of this Policy Manual.